DRAFT Dillingham Waterfront Strategic Plan

PREPARED FOR:

City of Dillingham

IN PARTNERSHIP WITH:

PND Engineers

November 2019



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As the largest community in the Bristol Bay region, Dillingham serves as a critical transportation and service hub. Bristol Bay supports the world's largest sockeye salmon run; commercial and subsistence fishing activities are central to the economy and lifestyle.

After serving as a seasonal hunting and gathering area for thousands of years, Dillingham became a permanent settlement following Russian fur trading activity in the early 1800s and development of numerous salmon canneries in the late 1800s and early 1900s. The establishment of a mission, hospital, and school in the late 1800s further established Dillingham as a regional hub.

The current Dillingham population is estimated at nearly 2,400 residents, with approximately 5,000 people living in the Dillingham Census Area. The table below shows annual fluctuations over the past decade.

City of Dillingham and Dillingham Census Area Population, 2009-2018

Year	City of Dillingham	Annual Change	Census Area	Annual change
2009	2,245	+64	4,716	-23
2010	2,329	-84	4,847	+131
2011	2,375	-46	4,930	+83
2012	2,411	-36	4,978	+48
2013	2,402	+9	5,025	+47
2014	2,444	-42	5,063	+38
2015	2,384	+60	5,008	-55
2016	2,318	+66	4,958	-50
2017	2,335	-17	4,925	-33
2018	2,382	-47	5,021	+96

Source: ADOLWD, Population Estimates Program.

Prior community planning efforts reflected a strong vision of a thriving harbor and port positioning Dillingham as a leader for high-quality seafood and value-added processing. Goals articulated in the 2010 Comprehensive Plan included development of infrastructure that created more local benefits from commercial fishing; improved access between waterfront and local services and businesses; enhanced understanding and response to waterfront changes including erosion; and enhanced marine-related training and job creation. The vision and goals remain valid today.

Purpose and Methodology

The purpose of this Strategic Plan is to identify waterfront-related opportunities and constraints that impact community and economic development in Dillingham and the region. The plan is focused on waterfront in the downtown core, including the City-owned boat harbor and port and adjacent lands.

The Strategic Plan identifies priority actions and rough timeline, estimated capital costs, and lead entities. The draft plan will be reviewed with City staff, key stakeholders, and the public before being finalized later this year.

The project team conducted a site visit and kick off meeting in mid-July to meet with City staff, tour the waterfront, and interview key stakeholders. Additional tasks included review of the *2010 Comprehensive Plan* and recent planning documents, analysis of data concerning waterfront usage, and review of additional information concerning commercial fishing and the regional economy.

The McDowell Group project team was supported by PND Engineers. We appreciate the insights provided by stakeholders and look forward to continued discussion of the draft before finalizing the document.

Port and Waterfront Overview

Overview

The Port of Dillingham serves residents in Dillingham and many Southwest Alaska villages. Commercial fishing, cargo, and recreational vessels utilize the docks, marine services, and wide array of other community services and facilities.

Boat Harbor and Uplands

The Dillingham boat harbor is the only protected harbor in the area, providing moorage for approximately 400 vessels up to 32 feet in length (gillnetters and set netters) and space for transient vessels up to 80 feet in length.

Services include bathrooms/showers, fuel, potable water, repairs, ice, gear storage, and waste disposal. A small community park is located on the south end, on the waterfront.

Recent upgrades include a bulkhead on the north end of the harbor and lengthening of pilings anchoring floats to the shoreline.

Most commercial fishing vessels use the south boat launch, while the north ramp is used by recreational, subsistence, and charter fishing vessels.

Upland property includes parking, access roads, and property leased to companies providing marine supplies, service and repair, and retail. Additional

leases are contemplated, however parking, safe routing of vehicular and pedestrian traffic, and improved access to utilities are important considerations. Use could be optimized if parcels were square, rather than pie-shaped.

The City began clean-up of recently acquired property adjacent to the harbor in 2019. Additional funding will be needed to complete the project. Given its high visibility and accessibility for residents and harbor users, the site has significant potential for future leases and small business development.

City Docks



The City owns two adjacent docks that facilitate cargo and freight movement. The All-Tide Dock is an open cell dock approximately 300 ft. by 300 ft. The City Dock is a pile supported platform dock approximately 80 ft. by 200 ft. with a 50 ft. wide approach trestle.

Services include forklifts, cranes, potable water, garbage disposal, and access to waterfront bathhouse and restrooms.

The City has capacity for 33 containers to be connected directly to

electricity. During peak season as many as 150 containers can be onsite; many are plugged into generators.





Additional Waterfront Infrastructure

The Icicle Seafood plant is located at the end of Wood River Road. Several additional boat launches are located outside of the downtown core area including Squaw Creek, Kanakanak Beach, and Wood River.

Dock and Harbor Activity

The following table provides a summary of the dock activity in recent years.

Dillingham Dock Activity (2017-2018)

Description	2017	2018
Frozen seafood containers	392	574
Containers of freight ⁱ¹	1,686	1,601
Heavy equipment/freight rolled or craned	95	110
Gensets ²	8	12
Empty freezer containers ³	460	515
Empty containers (other than freezer units) ⁴	627	1,014
Gallons of fuel pumped over the dock ⁵	2,269,363	2,930,587
Total billed weight moved over the dock (lbs.)	65,498,914	78,035,804

Source: City of Dillingham.

Notes:

- 1. Includes 20', 24', and 40' containers and flats and large bundles/lifts not on or in equipment.
- 2. Brought in specifically for running fish freezer containers on the dock and/or on the barges that haul freezers.
- 3. Mostly inbound but includes units that were not used and then shipped out.
- Included in the total weight.
- 5. Most fuel was pumped through the Nushagak Cooperative Pipeline, although some was pumped from fuel trucks.

The table below provides recent data for permits sold and vessels serviced for each of the past three years and totals for the period.

Permits Sold and Services (2017-2019)

		•	•	
Description	2017	2018	2019	Total
Vessel permits sold	289	319	325	962
Skiff permits sold	186	178	184	548
Vessels serviced: 28'-32'	323	363	343	1,029
Skiffs serviced: 18'-26'	186	178	184	548

Source: City of Dillingham.

Adjacent Property Owners

Fairly significant private sector investment has occurred on or near the waterfront in recent years, including from the following entities.

Bristol Alliance Fuels: In April 2019, BAF began leasing and operating Delta Western's facilities in Dillingham and Naknek. The Delta Western dock and tanks are now used for bulk sales and storage (including for clients Peter Pan and Crowley). Vessels can obtain fuel from BAF's facilities on the west side of the harbor.

Bristol Bay Native Corporation: The regional Native Corporation owns considerable lands on the west side of the harbor, surrounding the BAF operation. Near-term plans include a large vessel haul out and storage. Longer-

term development is contemplated and could include additional marine services, moorage, containers, or agricultural development. BBNC has approached the City to resolve ownership of a City-owned strip of land adjacent to BBNC lands. Key considerations include how much land exists, given erosion, and municipal processes for land transfer/disposal.

Choggiung Limited: The village Native Corporation owns lands directly across from the boat harbor. They are interested in development and possible partnerships, but no immediate plans. They are also interested in having dredge spoils pumped onto their lands.

Ekuk Village Council: The Council is working to develop land leased by the City adjacent to Napa (lot 3a) for marine support sector businesses. Plans were delayed by loss of the contractor. Council leadership noted that water and sewer upgrades are needed to fully develop the site and adjacent lands.

PAF Marine Services: The boat yard was redesigned in recent years, reorienting vessel storage, upgrading utilities, and attracting marine industry vendors. Current capacity is about 250 boats. Future development could include expansion of the boat yard footprint towards the water and increasing the area for vendors along the main road. Direct access between the boat yard and launch ramp would reduce traffic on City property. The manager also noted a wider boat ramp would be useful for pulling larger, heavier vessels in the fleet.

Peter Pan Seafoods: Recent upgrades including improved container staging and new processing infrastructure to support a shift to frozen H&G production (instead of canning). More than 500 people work onsite at peak times. Direct access to the port (potentially across Delta Western/BAF property) would reduce traffic on City property and Main Street. Public access on Peter Pan property (mentioned in prior plans) is not encouraged.

Development Landscape

The seafood industry dominates regional economic development and has direct implications for Dillingham's port and waterfront usage. While the visitor industry is considerably smaller, the waterfront is used to access fishing sites and to supply area lodges.

Seafood Industry

Data available from the Commercial Fisheries Entry Commission (CFEC) reveals an increase in the volume and value of seafood landed in the last decade for regional setnet and driftnet fisheries.

Dillingham resident participation in commercial fisheries has grown from 157 residents to 193 in the past decade; annual changes in participation, earnings, and vessels can be seen in the table below.

Participation in Bristol Bay Setnet and Driftnet Fisheries

		Setnet			Driftnet	
Year	Pounds Landed (millions)	Ex-Vessel Value (\$millions)	Fishermen who fished	Pounds Landed (millions)	Ex-Vessel Value (\$millions)	Fishermen who fished
2009	35.6	\$26.2	982	157	\$122.0	1,863
2010	34.0	\$31.0	982	147	\$134.1	1,863
2011	25.6	\$27.4	981	114	\$131.6	1,862
2012	23.5	\$24.7	979	104	\$117.9	1,862
2013	16.5	\$23.9	978	84	\$127.5	1,862
2014	31.4	\$39.3	977	140	\$182.2	1,863
2015	35.8	\$20.2	975	165	\$104.7	1,864
2016	42.2	\$34.4	971	170	\$158.0	1,863
2017	44.0	\$49.0	972	177	\$226.5	1,863
2018	43.3	\$52.3	970	187	\$224.7	1,863

Source: CFEC Fishery Permit Database.

Participation by Dillingham Residents in Bristol Bay Fisheries

Year	DLG Resident Fishermen Active in BB Fisheries	DLG resident earnings (\$millions)	BB fishing vessels owned by DLG Residents
2009	157	\$7.5	110
2010	164	\$8.8	111
2011	173	\$7.4	110
2012	167	\$5.9	114
2013	175	\$7.8	102
2014	177	\$10.5	106
2015	169	\$5.8	109
2016	178	\$10.1	100
2017	187	\$16.4	103
2018	193	\$19.0	110

Source: CFEC Permit Database, CFEC Vessel Database.

The tables below reveal the significant investment by the regional driftnet fleet in chilling. In turn, this investment yields greater harvest value for fishermen and processors.

Number of Driftnet Vessels Chilling their Catch (RSW or slush ice)

Year	Chilled	Unchilled
2009	743	565
2010	733	611
2011	758	599
2012	651	425
2013	808	445
2014	828	423
2015	990	408
2016	1,024	236
2017	1,109	217
2018	1,202	125

Source: BBSRDA Processor's Survey

Total Chilled Product Purchased, as a Percent of Round Weight

Year	Chilled	Unchilled
2009	38%	62%
2010	40%	60%
2011	48%	52%
2012	55%	45%
2013	55%	45%
2014	52%	49%
2015	55%	45%
2016	70%	30%
2017	72%	28%
2018	79%	21%

Source: BBSRDA Processor's Survey

Visitor Industry

The *Alaska Visitor Statistics Program* (AVSP) indicated that 84,000 (4 percent of Alaska non-resident visitors) visited Southwest Alaska in 2016. The Southwest region includes Bristol Bay, Aleutian and Pribilof Islands, and Kodiak. Sportfishing and hunting are the primary motivation for non-resident travelers visiting Dillingham and surrounding areas.

A study conducted in 2017 by McDowell Group for Bristol Bay Native Association analyzed the number and type of visitor accommodations in the area. Among the 55 properties identified in the study, Dillingham had 11, Aleknagik Lake had 5, and another 20 were located along the Nushagak River. Many of the small, remote properties operate between June and August.

Competitive Analysis

The competitive analysis below is summarized from project interviews, research conducted for the Strategic Plan, and project team observations.

Strengths and Opportunities

Competitive advantages for waterfront-related development include:

- Strong runs in the Nushagak and nearby areas have generated continued strong demand for port and harbor infrastructure.
- Processor investment bodes well for the industry outlook and community tax base.
- Fleet upgrades, including chilling, are increasing harvest value and generating demand for marine support services.
- Growing interest in direct marketing is incrementally extending the season and resource value.
- Bristol Bay Economic Development Corporation programs help to facilitate local ownership of vessels, permits, and quota.
- Bristol Bay Native Corporation is positioned for future development on the west side of boat harbor.
- Strong connections with commercial fishing and a subsistence lifestyle maintain residents' focus on waterfront activity and infrastructure.
- The region has an iconic reputation among sportfishing enthusiasts.
- Growing interest in strategies that maximize utilization of the fishery resource, including innovations in food, energy, and waste disposal.
- Dillingham remains the regional hub for medical, transportation, in-region shopping, and other services.
- Port operations are working well, with City staff noted as a key factor.
- Waterfront development projects may be eligible for Community Development Block Grant funding, a
 competitive federal grant funded through the U.S. Department of Housing and Urban Development
 (HUD) administered by the Alaska Department of Commerce, Community and Economic Development.
 (The local government specialist based in Dillingham is familiar with the program and the process.)

Weaknesses and Challenges

Competitive challenges concerning the port and waterfront include:

- Harbor-related issues and needs were frequently cited throughout the study including pre-season congestion, limited parking, erosion, dredge channel narrowing/changing, insufficient areas for skiffs, need for a wider launch ramp, and fire suppression.
- Limited opportunity to expand boat harbor in the immediate area.
- Face of bulkhead near the Boat Harbor is bent.
- Erosion concerns are widespread in the community including the harbor, city dock, sewage lagoon, and hospital areas.
- Dredging is a continuous challenge.
- Limited water and sewer currently available in the boat harbor and uplands.
- Larger array of marine services presently available in Naknek.

- Warming weather trends could create uncertainty for public and private investment.
- State budget challenges have direct implications on the City's ability to invest in port and waterfront development.

Strategic Implications

- The regional economy and lifestyle are anchored by fishing and the seafood industry.
- Port and waterfront improvements can help strengthen the critical ties between Dillingham and neighboring communities and the economic, social, and cultural value of the fishery resource.
- Dillingham's waterfront infrastructure and service base must remain competitive with other communities in the Bristol Bay region.

Waterfront Development Plan

The following development strategies will be further vetted and prioritized in consultation with the public and key stakeholders in the coming months.

Goals and Strategies

Goal 1: Maximize safe and efficient usage of the Boat Harbor and uplands

SHORT TERM STRATEGIES

- Upgrade and organize floats for better utilization
- Improve vehicle and trailer parking at and near the harbor
- Upgrade existing bathhouse
- Improve ice machine access and usage
- Improve lighting and security

MID TERM STRATEGIES

- Extend water, sewer, power, telecommunications throughout site
- Construct east side revetment
- Extend north bulkhead
- Construct west side revetment
- Facilitate leasing of lands closest to the harbor for year-round marine support and other community services
- Resume disposal of dredging spoils on land

LONG TERM STRATEGIES

- Expand upland area for parking, boardwalk, second bathhouse, and other services through additional pile and fill
- Explore demand and options for boat harbor expansion at alternative sites

Goal 2: Enhance community access to the waterfront

SHORT TERM STRATEGIES

- Improve pedestrian access and short-term parking for park users
- Upgrade picnic seating and grill

MID TERM STRATEGIES

- Establish a covered pavilion for community events
- Develop interpretive signage to showcase waterfront use and history
- Continue clean-up and development of City-owned lands along Kanakanak Road

LONG TERM STRATEGIES

Install additional bathhouse and restrooms

Goal 3: Improve functionality of City-owned docks and downtown interface

SHORT TERM STRATEGIES

Increase staffing during peak demand periods

MID TERM STRATEGIES

- Improve truck and vehicular access to the City Dock
- Upgrade power to reduce generator use during peak season

LONG TERM STRATEGIES

- Extend dock face when demand warrants for two vessels
- Evaluate long-term growth needs and alternative sites for possible relocation

Goal 4: Facilitate waterfront collaboration and communication

SHORT TERM STRATEGIES

- Reconvene Port Advisory Committee
- Formalize communications with private landowners located on and adjacent to the waterfront
- Identify status and options for City-owned strip of land adjacent to BBNC property on the west side of the boat harbor

MID TERM STRATEGIES

• Identify shared needs (such as access, erosion control, advocacy) and implementation strategy

LONG TERM STRATEGIES

• Collaborate on long-term development projects

Implementation Plan

The table below summarizes goals, approximate development timeline, and lead entities. Community prioritization and access to funding will influence the development sequence.

Waterfront Strategic Plan Implementation

Strategies	Estimated Timeframe			Primary Responsibility	
	1-5 Years	6-10 Years	11-20 Years		
Goal 1: Maximize safe and efficient usage of the boat harbor	and upland	s			
Upgrade harbor floats	✓			City	
Improve vehicle and trailer parking	✓			City	
Upgrade existing bathhouse	✓			City	
Improve ice machine access and usage	✓			City	
Improve lighting and security	✓			City	
Extend utilities		✓		City, Utilities	
Construct east side revetment		~		City	
Extend north bulkhead		~		City	
Construct west side revetment		~		City, Private Sector	
Lease uplands for marine support and community services		~		City, Private Sector	
Restore on-land disposal of dredge spoils		~		City, ACE	
Expand and develop uplands through pile and file			~	City	
Explore boat harbor expansion at other sites			✓	City, Private Sector	
Goal 2: Enhance community access to the waterfront					
Improve pedestrian access and parking for park users	✓			City	
Upgrade picnic seating and grill	✓			City	
Install pavilion and interpretive signage		✓		City, Private Sector	
Facilitate development of public and private lands near waterfront		~		City, Private Sector	
Install additional bathhouse and restrooms			✓	City, Private Sector	
Goal 3: Improve functionality of City-owned docks and down	town interfa	ace			
Increase staffing during peak periods	✓			City	
Improve truck and vehicular access		✓		City, Private Sector	
Upgrade power		✓		City, Utilities	
Extend dock face when demand warrants			✓	City	
Evaluate long-term needs and alternative sites			~	City	
Goal 4: Facilitate waterfront collaboration and communicatio	n				
Reconvene Port Advisory Committee	✓			City	
Formalize communications with private landowners	✓			City, Private Sector	
Address City-owned strip of land on BBNC land near harbor	✓			City, Private Sector	
Address shared needs and implementation strategy		~		City, Private Sector	
Collaborate on long-term development projects			✓	City, Private Sector	

Major Capital Project Budget Estimates

Estimated costs for major capital projects are identified below. Detailed cost estimates and diagrams developed by PND Engineers are included in the Appendix. (For consistency, projects are listed below in the same order as in the Appendix.)

As noted above, community prioritization and funding will influence the development sequence.

Major Capital Project Budget Estimates

Description	Estimated Cost
Water and Sewer Upgrades	\$882,500
North Bulkhead Extension	\$2,352,210
West Side Revetment	\$14,343,675
East Side Revetment	\$7,449,240
Small Boat Harbor Float Replacement	\$4,958,360
Lease Parcel Development (City Harbor Side)	\$1,989,270
Bingman Property Development	\$1,604,250
Pavilion and Other Park Improvements	\$2,242,500
Small Boat Harbor Development (Uplands)	\$15,148,950

Source: PND Engineers

Project Contacts

The project team appreciates information and insights provided by Dillingham residents and other key contact listed below. (Listed alphabetically by last name.) Additional input was provided by fishermen, whose input was solicited via public service announcements and through several organizations listed below.

City of Dillingham Staff

- Jean Barrett, City Port Director/Public Works
- Tod Larson, City Manager
- Dagen Nelson, Special Projects Coordinator
- Cynthia Rogers, City Planning Director

Additional Site Visit and Interview Contacts

- Andy Anderson, Council Member
- Mary Barnes, Choggiung Limited
- James Bond, Bristol Alliance Fuels
- Dab Cheyette, Bristol Bay Native Corporation
- Elizabeth Clark, Planning Commission
- Dan Dunaway, Port Advisory Committee
- Robert Heyano, Ekuk Village Council
- Warner Lew, Icicle Seafoods
- Joe LoSciuto, Bristol Alliance Fuels
- Gregg Marxmiller, Planning Commission
- Chris Napoli, Bristol Bay Economic Development Corporation
- Melody Nibeck, Division of Community and Regional Affairs
- Isaac Pearson, Bristol Engineering
- Rebecca Roenfanz, PAF
- Travis Roenfanz, Peter Pan
- Alice Ruby, Mayor
- Tim Sands, Alaska Department of Fish and Game
- Helen Smeaton, Bristol Bay Economic Development Corporation
- Michael Tencza, U.S. Army Corps of Engineers, AK District
- Noman Van Vactor, Bristol Bay Economic Development Corporation

Project Resources

Alaska Department of Labor & Workforce Development, Population Estimates

Alaska Visitor Statistics Program, 2016, prepared by McDowell Group

BBRSDA Processor Survey, 2018, prepared by Northern Economics

CFEC Fishery Permit Database

CFEC Vessel Database

City of Dillingham Capital Improvement Plan, 2015-2020, prepared by the City of Dillingham

City of Dillingham Comprehensive Plan Update & Waterfront Plan, October 2010, prepared by the City of Dillingham with assistance from Agnew::Beck Consulting, Land Design North, PND Engineers

Potential Sources of Project Funding

The following section provides information about potential funding sources, including grants and financing.

Alaska Community Development Block Grant Program

Administrator: Alaska Department of Commerce

Eligibility: Alaskan communities.

Use of Funds: The CDBG program provides financial resources for public facilities and planning activities which reduce the cost of essential community services and address health and safety issues. Funded by the U.S. Department of Housing and Urban Development (HUD), a maximum of \$850,000 can be awarded for a single project. Funding categories include community development, planning, and special economic development projects.

URL: https://www.commerce.alaska.gov/web/dcra/GrantsSection/CommunityDevelopmentBlockGrants.aspx

Alaska Department of Transportation CIP Program

Administrator: Alaska Department of Transportation and Public Facilities

Eligibility: Alaskan communities.

Use of Funds: ADOT&PF CIP program works with three main streams of funding for transportation projects in the State of Alaska: federal highway funds, other federal funds, and state capital budget funds.

URL: http://www.dot.state.ak.us/stwdplng/cip/index.shtml

Alaska Industrial Development and Export Authority

Administrator: Alaska Industrial Development and Export Authority

Eligibility: Alaska businesses and communities.

Use of Funds: AIDEA supports economic activity in Alaska by providing loan guarantees, conduit revenue bonds, and participation in infrastructure projects (wholly or partially owned by AIDEA). Current port-related projects

owned by AIDEA and leased to the private operators include the Skagway Ore Terminal, Ketchikan Shipyard, and the Delong Mountain Transportation System (connecting the Red Dog Mine to export markets).

URL: http://www.aidea.org/Programs.aspx

Alaska Municipal Bond Bank Authority

Administrator: Alaska Municipal Bond Bank Authority

Eligibility: Alaska municipalities, joint action agencies, and regional health organizations.

Use of Funds: AMBBA can assist eligible Alaska borrowers with bond financing for capital improvements such as schools, water and sewer systems, public buildings, harbors, and docks. General obligation bonds are backed by a city's taxing authority, such as a local property tax, while revenue bonds are backed by specified revenues from an income-producing project. Project completed with support from AMBBA include harbor improvements for the cities of Seward and Homer.

URL: http://treasury.dor.alaska.gov/ambba/

Alaska Municipal Harbors Matching Grant

Administrator: Alaska Department of Transportation and Public Facilities

Eligibility: Alaska municipalities and regional housing authorities

Use of Funds: This program requires a 50/50 match and can only be used for the construction phase of small boat harbor facilities. Legislative grants to municipalities may not be used for the local match requirement. Maximum state contribution is \$5 million per year.

URL: http://dot.alaska.gov/stwdplng/ports/

Better Utilizing Investments to Leverage Development (BUILD) Grants

Administrator: U.S. Department of Transportation

Eligibility: State, local, and tribal governments.

Use of Funds: Formerly known as TIGER grants, BUILD grants help fund surface transportation projects such as roads, bridges, transit, rail, port, or intermodal transportation. Half of available funds (\$450 of \$900 million) are designated for rural areas of the United States. There is no matching requirement for projects in rural areas. The minimum project award for rural areas is \$1 million, and the maximum is \$25 million. Selection criteria focus on "safety, economic competitiveness, quality of life, state of good repair, innovation and partnerships with a broad range of stakeholders." Federal share of project costs under the BUILD Transportation grant program may not exceed 80 percent for a project located in an urban area. The Secretary may increase the Federal share of costs above 80 percent for a project located in a rural area.

URL: https://www.transportation.gov/BUILDgrants

Bristol Bay Economic Development Corporation Community Programs

Administrator: BBEDC

Eligibility: Local government organizations (tribal or city entities).

Use of Funds: The **Infrastructure Grant Fund** provides funding for infrastructure that promotes and supports long-term economic growth and opportunity in CDQ communities. The Community Block Grant Program funds projects that promote sustainable community and regional economic development. The budgeted

amount for 2018 was \$500,000 per community.

URL: http://www.bbedc.com/

Dingell-Johnson Sport Fish Restoration Act

Administrator: U.S. Fish and Wildlife Service.

Eligibility: State fish and wildlife agencies.

Use of Funds: Conservation and outdoor recreation projects, including recreational boating access and facilities. Funds are derived from excise taxes paid on firearms, ammunition, sport fishing tackle, small boat engines, small engine fuels, and other equipment. For approved grants up to 75% of the project costs.

URL: https://wsfrprograms.fws.gov/Subpages/GrantPrograms/SFR/SFR.htm

Economic Development Administration Public Works and Economic Adjustment Assistance Program

Administrator: U.S. Economic Development Administration

Eligibility: State, local, and tribal governments and institutions of higher education.

Use of Funds: Grants of \$600,000 to \$3 million are provided under this grant program to "leverage regional assets to support the implementation of regional economic development strategies designed to create jobs, leverage private capital, encourage economic development, and strengthen America's ability to compete in the global marketplace." Grant applications are accepted on a rolling basis. Generally, the amount of an EDA award may not exceed 50 percent of the total cost of the project. Projects may receive an additional amount that may not exceed up to 30 percent of the total project cost, based on the relative needs of the Region in which the

project will be located, as determined by EDA.

URL: https://www.grants.gov/web/grants/view-opportunity.html?oppId=306735

Federal Lands Access Program (FLAP)

Administrator: U.S. Department of Transportation

Eligibility: Unrestricted.

Use of Funds: FLAP funds support projects that improve access to federal lands. Funding is provided to states via a specified formula. FLAP projects in Alaska typically involve trailhead, boat launch, road, and/or trail improvements.

URL: https://flh.fhwa.dot.gov/programs/flap/

Rasmuson Foundation

Administrator: Rasmuson Foundation

Eligibility: Non-profit organizations, as well as local and tribal governments.

Use of Funds: This grant program is designed to support capital projects of "demonstrable strategic importance or innovative nature that address issues of broad community or statewide significance." The Foundation specifies that they are rarely the largest or only contributor and generally expect the project have multiple other funding sources that demonstrate widespread community support. Two different grant programs (Tier 1 and Tier 2) are available, one for grants up to \$25,000 and the other for grants of more than \$25,000.

URL: https://www.rasmuson.org/grants/

State of Alaska Boating and Angler Access Grant Program

Administrator: Alaska Department of Fish and Game, Sport Fish Division

Eligibility: Typically involve state, federal, and local agencies that manage boating access sites.

Use of Funds: Funds for this program derive from federal excise taxes and import duties placed on recreational fishing and boating equipment and supplies – as set up by the Dingell-Johnson Act. This program will cover up to 75 percent of the cost of an eligible project and requires a 25 percent non-federal match. Funded projects must primarily benefit the recreational boating and sport fishing public (not primarily benefiting subsistence or commercial fishing users).

URL: https://www.adfg.alaska.gov/index.cfm?adfg=fishingSportBoatingAnglerAccess.main

USACE Civil Works Program

Administrator: U.S. Army Corps of Engineers

Eligibility: These projects typically involve a local municipality

Use of Funds: USACE's civil works program supports selected projects from the planning and feasibility stages all the way through to construction. The new harbor in Valdez is an example of a recent project that received funding from the USACE.

URL: https://www.poa.usace.army.mil/Missions/Civil-Works-and-Planning/

USDA Rural Community Facilities Direct Loan & Grant Program

Administrator: U.S. Department of Agriculture

Eligibility: Public agencies, non-profit organizations, and tribal entities located in rural areas.

Use of Funds: Funds may be used to purchase or construct various types of community facilities, including health care clinics, street improvements, community centers, fire trucks, museums, community gardens, and many other types of facilities. Priority is given to communities with fewer than 5,500 residents and/or median household incomes below 80% of the state nonmetropolitan median household income. Loans, grants, and loan guarantees are available through this program. Applicants must be unable to finance the project from their own resources and/or through commercial credit at reasonable terms. Maximum grant award is 75% of proposed project.

URL: https://www.rd.usda.gov/files/fact-sheet/RD-Factsheet-RHS-CFDirect.pdf

US DOT Port Infrastructure Development Grants

Administrator: U.S. Department of Transportation, Maritime Administration

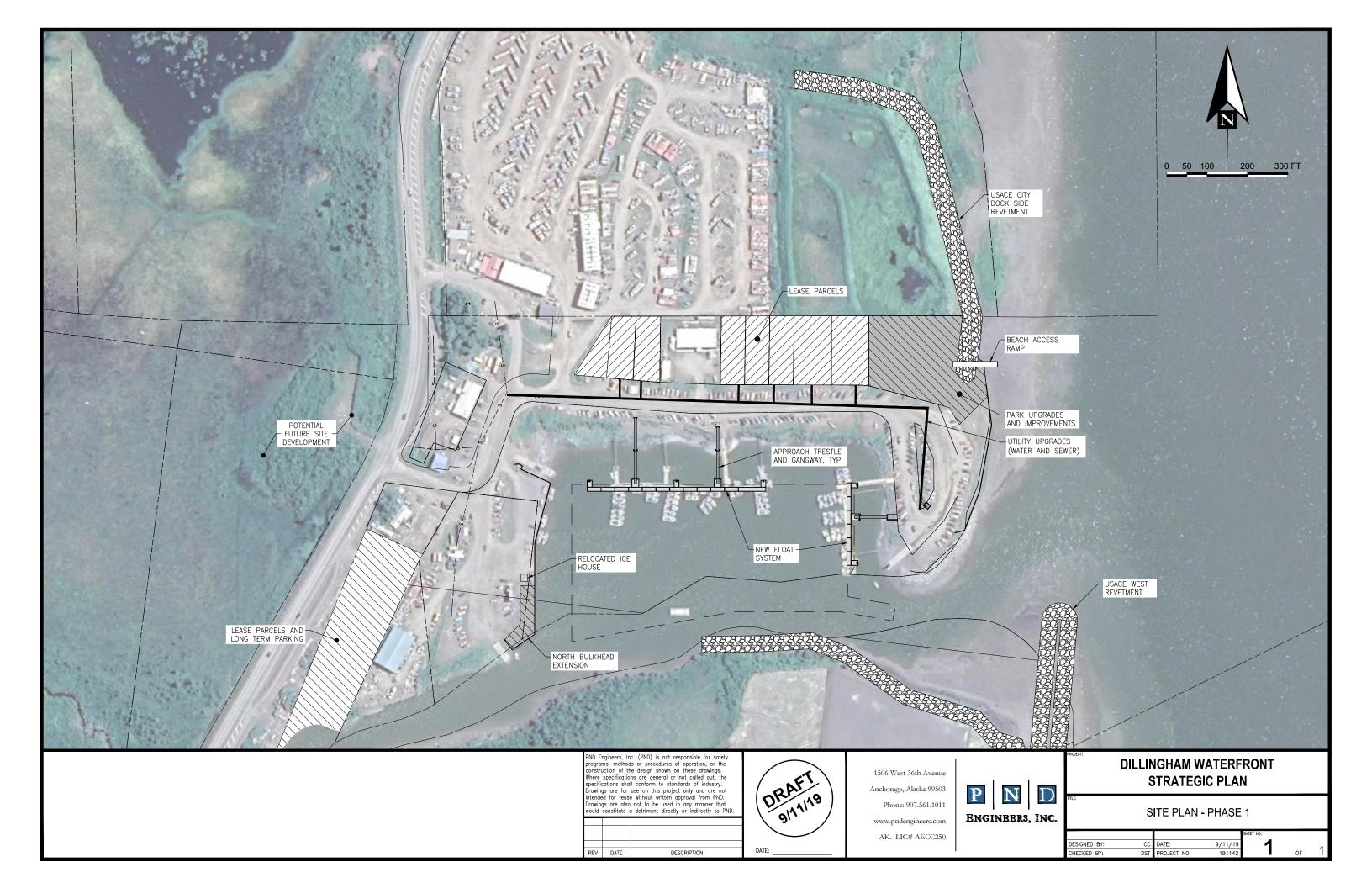
Eligibility: State, local, or tribal governments or their subdivisions.

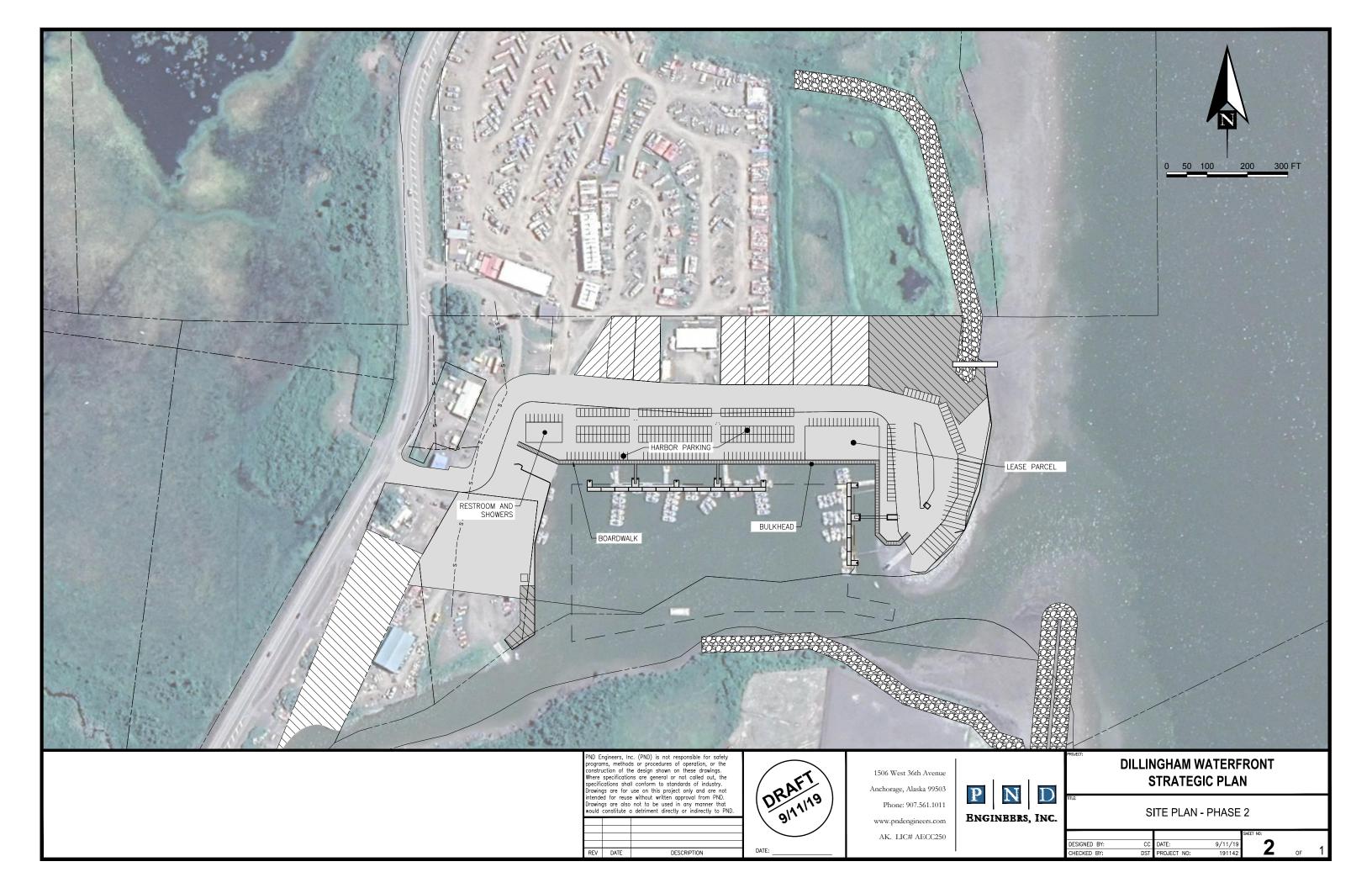
Use of Funds: Projects funded will "improve the safety, efficiency, or reliability" or coastal seaports (deep draft ports capable of handling drafts of at least 20 feet). A total \$200 million is made available to all U.S. coastal seaports, while another \$93 million is set aside for the nation's largest 15 ports by TEUs handled. The minimum grant award is \$10 million and there is no maximum award amount specified. Minimum 20% non-Federal funding match.

URL: https://www.maritime.dot.gov/PIDPgrants

PND Engineers Diagrams and Detailed Cost Estimates

Diagrams developed by PND Engineers and cost estimates for major capital projects are attached. Phase 1 incorporates short-term and mid-term projects and development strategies. Phase 2 reflects long-term development strategies (primarily a second-phase development and expansion of harbor uplands to accommodate more parking and public services).







Dillingham Waterfront Strategic Plan Update ROM Estimate

Description	Pay Unit	Quantity	Unit Cost	Amount
PHASE 1				
WATER AND SEWER UPGRADES				\$882,500
Provide and Install Waterline	Lineal Foot	1,150	\$350	\$402,500
Provide and Install Sewer Force Main	Lineal Foot	1,200	\$400	\$480,000
		Conting	ency (Assumed 20%)	\$176,500
	Design, Eng	ineering and Perm	itting (Assumed 10%)	\$88,250
	C	onstruction Manag	ement (Assumed 8%)	\$70,600
NORTH BULKHEAD EXTENSION				\$2,352,210
Mob/Demob	Lump Sum	1	\$500,000	\$500,000
Sheet Pile Bulkhead	Lineal Foot	230	\$3,000	\$690,000
Face Beam and Fenders	Lineal Foot	230	\$1,200	\$276,000
Gravel Fill	Cubic Yard	4,500	\$30	\$135,000
Surfacing Course	Cubic Yard	300	\$95	\$28,500
Relocate Ice House	Lump Sum	1	\$75,000	\$75,000
			gency (Assumed 20%)	\$340,900
	Design, Eng	ineering and Perm	itting (Assumed 10%)	\$170,450
	Co	onstruction Manag	ement (Assumed 8%)	\$136,360
WEST REVETMENT (W2)				\$14,343,675
Mob/Demob	Lump Sum	1	\$600,000	\$600,000
Clearing and Grubbing	Lump Sum	1	\$60,000	\$60,000
Excavation and Disposal	Cubic Yard	30,720	\$25	\$768,000
Geotextile	Square Yard	15,000	\$10	\$150,000
Porous Fill	Cubic Yard	3,600	\$95	\$342,000
Core Rock	Cubic Yard	8,100	\$200	\$1,620,000
'B' Rock	Cubic Yard	10,450	\$225	\$2,351,250
'A' Rock	Cubic Yard	16,500	\$275	\$4,537,500
			gency (Assumed 20%)	\$2,085,750
			itting (Assumed 10%)	\$1,042,875
	C	onstruction Manag	ement (Assumed 8%)	\$786,300
CITY DOCK SIDE REVETMENT (C1)				\$7,449,240
Mob/Demob	Lump Sum	1	\$600,000	\$600,000
Clearing and Grubbing	Lump Sum	1	\$60,000	
Excavation and Disposal	Cubic Yard	7,700	\$25	
Geotextile	Square Yard	3,200	\$10	
Crushed Rock Road Surfacing	Cubic Yard	700	\$95	
Porous Fill	Cubic Yard	9,300	\$95	
Core Rock	Cubic Yard	1,100	\$200	
'B' Rock	Cubic Yard	3,100	\$225	\$697,500
'A' Rock	Cubic Yard	5,600	\$275	\$1,540,000
Beach Access Ramp	Lump Sum	1 2 200	\$250,000	\$250,000
Rip Rap	Ton	3,800	\$200	\$760,000
Secondary Rip Rap	Ton	480	\$200	\$96,000 \$1,079,600
	5	Contingency (Assumed 20%) Design, Engineering and Permitting (Assumed 10%)		
				\$539,800
	C	Distruction Manag	ement (Assumed 8%) T	\$431,840



Dillingham Waterfront Strategic Plan Update ROM Estimate

SMALL BOAT HARBOR FLOAT REPLACEMENT				\$4,958,360	
Mob/Demob	Lump Sum	1	\$550,000	\$550,000	
Demolition	Lump Sum	1	\$25,000	\$25,000	
Float Approach Trestles and Gangways	Lump Sum	1	\$523,000	\$523,000	
Float System and Piles	Lump Sum	1	\$2,989,000	\$2,989,000	
Utilities	Lump Sum	1	\$115,000	\$115,000	
		Contingency (Assumed 10%)			
	Cor	nstruction Manage	ment (Assumed 8%)	\$336,160	
LEASE PARCEL DEVELOPMENT - HARBOR SIDE				\$1,989,270	
Mob/Demob	Lump Sum	1	\$250,000	\$250,000	
Site Fill and Grading	Square Foot	85,000	\$7.50	\$637,500	
Surfacing Course	Cubic Yard	3,200	\$95	\$304,000	
Utilities	Lump Sum	1	\$250,000	\$250,000	
		Continge	ency (Assumed 20%)	\$288,300	
	Design, Engir	ting (Assumed 10%)	\$144,150		
		Construction Management (Assumed 8%)			
			1 (111)	\$115,320	
PARCEL DEVELOPMENT - BINGMAN PROPERTY				\$1,604,250	
Mob/Demob	Lump Sum	1	\$250,000	\$250,000	
Site Fill and Grading	Square Foot	70,000	\$7.50	\$525,000	
Surfacing Course	Cubic Yard	2,500	\$95	\$237,500	
Utilities	Lump Sum	1	\$150,000	\$150,000	
			ency (Assumed 20%)	\$232,500	
	Design, Engir	Design, Engineering and Permitting (Assumed 10%)			
	Cor	nstruction Manage	ment (Assumed 8%)	\$93,000	
PARK IMPROVEMENTS				\$2,242,500	
Mob/Demob	Lump Sum	1	\$250,000	\$250,000	
Site Fill	Cubic Yard	10,000	\$250,000	\$250,000	
Greenscape with Site Furnishing	Lump Sum	10,000	\$500,000	\$500,000	
Playground w/ Safety Surfacing	Lump Sum	1	\$450,000	\$450,000	
Pavillion	Each	1	\$175,000	\$175,000	
			ency (Assumed 20%)	\$325,000	
	Design, Engineering and Permitting (Assumed 10%)			\$162,500	
	Construction Management (Assumed 8%)			\$130,000	
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Dillingham Waterfront Strategic Plan Update ROM Estimate

PHASE 2				
SMALL BOAT HARBOR DEVELOPMENT				\$15,148,950
Mob/Demob	Lump Sum	1	\$600,000	\$600,000
Sheet Pile Bulkhead	Lineal Foot	1,200	\$4,000	\$4,800,000
Gravel Fill	Cubic Yard	120,000	\$25	\$3,000,000
Surfacing Course	Cubic Yard	4,500	\$95	\$427,500
Utilities	Lump Sum	1	\$350,000	\$350,000
Boardwalk	Square Foot	8,000	\$100	\$800,000
Restroom / Showers	Square Foot	2,000	\$500	\$1,000,000
		Continge	Contingency (Assumed 20%)	
	Design, Engineering and Permitting (Assumed 10%)			\$1,097,750
	Construction Management (Assumed 8%)			\$878,200